

NOTICE

Notice is hereby given that the 41st (**Forty First**) **Annual General Meeting** (“AGM”) of the members of **FOCUS Industrial Resources Limited** (“the company”) will be held on **Friday, the 21st day of August, 2026 at 12:30 P.M** at the registered office of the company at 55, S/F, FIE, Patparganj Industrial Area, Hasanpur Bus Dipo Opposite, New Delhi, India, 110092 to transact the following businesses:

ORDINARY BUSINESS:**Item No. 1: Adoption of Standalone Audited Financial Statements:**

To receive, consider and adopt the Audited Financial Statements of the Company for the Financial Year ended 31st March, 2026 and the Report of the Board of Directors and Auditors thereon.

Item No. 2: Re-appointment of Statutory Auditor:

To consider and, if thought fit, with or without modification(s), to pass the following resolution(s) as an Ordinary Resolution(s):

“**RESOLVED THAT** subject to the provisions of Section 139, 142 of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014 and other applicable provisions, if any, M/s K M AGRAWAL GUPTA & CO. Chartered Accountants (FRN: 024418C), be and are hereby re-appointed as the Statutory Auditor of the Company, to hold the office from the conclusion of 41st Annual General Meeting, for a single term of 5 (five) years, at such remuneration plus applicable taxes, and out of pocket expenses, as may be determined and recommended by the Audit Committee in consultation with the Auditors and duly approved by the Board of Directors of the Company.

RESOLVED FURTHER THAT Mrs. Mamta Jindal, Managing Director, Mr. Sunny Sachdeva, Director, be and are hereby severally authorized to do all such act, deeds and things to give effect to this resolution”.

SPECIAL BUSINESS:

Item No. 3: To appoint Mr. Rajesh Kumar (DIN: 08383912) as a Non-Executive Independent Director of the Company.

To consider and, if thought fit, to pass with or without modification(s), the following resolution as an **Ordinary Resolution:**

“**RESOLVED THAT** pursuant to the provisions of Section 149, 150, 152 read with Schedule IV and other applicable provisions, if any, of the Companies Act, 2013 and the Companies (Appointment & Qualifications of Directors) Rule, 2014 and applicable Regulations of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (including any statutory modification(s) or re- enactment thereof for the time being in force) and Articles of Association of the Company and as recommended by

the Nomination and Remuneration Committee and Board of Directors at their respective meetings held on 27th March, 2026, Mr. Rajesh Kumar (DIN: 08383912), who was appointed by the Board of Directors as an Additional Director of the Company in the capacity of Non-Executive Independent Director with effect from 27th March, 2026 and who qualifies for being appointed as a Non-Executive Independent Director and in respect of whom, the Company has received a notice in writing under Section 160(1) of the Companies Act, 2013 from a shareholder proposing his candidature for the office of director of the Company, be and is hereby appointed as a Non-Executive Independent Director of the Company, not liable to retire by rotation, to hold office for the first term of 5 (Five) consecutive years commencing from 27th March, 2026 till 26th March, 2031.

RESOLVED FURTHER THAT the Board of Directors of the Company (including any Committee thereof) be and is hereby authorized to do all acts, deeds, matters and things and take all such steps as may be necessary, proper, desirable or expedient for the purpose of giving effect to this resolution and for matters connected therewith or incidental thereto, including but not limited to delegating all or any of the power conferred by this resolution, to any other Officer(s) / Authorized Representative(s) of the Company.”

Item No. 4: To appoint Miss. Harshita Agarwal (DIN: 11636314) as a Non-Executive Independent Director of the Company.

To consider and, if thought fit, to pass with or without modification(s), the following resolution as a **Ordinary Resolution:**

“**RESOLVED THAT** pursuant to the provisions of Section 149, 150, 152 read with Schedule IV and other applicable provisions, if any, of the Companies Act, 2013 and the Companies (Appointment & Qualifications of Directors) Rule, 2014 and applicable Regulations of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (including any statutory modification(s) or re- enactment thereof for the time being in force) and Articles of Association of the Company and as recommended by the Nomination and Remuneration Committee and Board of Directors at their respective meetings held on 27th March, 2026, Miss. Harshita Agarwal (DIN: 11636314), who was appointed by the Board of Directors as an Additional Director of the Company in the capacity of Non-Executive Independent Director with effect from 31st March, 2026 and who qualifies for being appointed as a Non-Executive Independent Director and in respect of whom, the Company has received a notice in writing under Section 160(1) of the Companies Act, 2013 from a shareholder proposing his candidature for the office of director of the Company, be and is hereby appointed as a Non-Executive Independent Director of the Company, not liable to retire by rotation, to hold office for the first term of 5 (Five) consecutive years commencing from 27th March, 2026 till 26th March, 2031.

RESOLVED FURTHER THAT the Board of Directors of the Company (including any Committee thereof) be and is hereby authorized to do all acts, deeds, matters and things and take all such steps as may be necessary, proper, desirable or expedient for the purpose of giving effect to this resolution and for matters connected therewith or incidental thereto, including but not limited to delegating all or any of the

power conferred by this resolution, to any other Officer(s) / Authorized Representative(s) of the Company.”

Item No. 5 -Regularization of Additional Director, Mr. Sunny Sachdeva (DIN: - 11451316):

To consider and if thought fit, to pass the following resolution with or without modification as an Ordinary Resolution.

“**RESOLVED THAT** pursuant to provision of section 152, 161 and any other applicable provisions of the Companies Act, 2013, and any rules made there under (including any statutory modification(s), or re-enactment thereof for the time being in force), Mr. Sunny Sachdeva (DIN: - 11451316), who was appointed as an Additional Director with effect from 26th December 2025 on the Board of the Company, who is eligible for appointment and in respect of whom the Company has received all the necessary consents and declarations as required under the Companies Act, 2013, be and is hereby appointed as the Director of the Company.

Item No. 6: Appointment of M/s. Avinash K & Co. as Secretarial Auditors and to fix their remuneration.

To consider and, if thought fit to pass with or without modification(s), the following resolution as a Ordinary Resolution

“**RESOLVED THAT** pursuant to the provisions of Section 204 and other applicable provisions, if any, of the Companies Act, 2013 read with rules framed thereunder and Regulation 24A of SEBI (Listing Obligations and Disclosures Requirements) Regulations, 2015, as amended from time to time (including any statutory modification(s) or amendment(s) thereto or re-enactment(s) thereof for the time being in force), consent of the members of the Company be and is hereby accorded, to appoint M/s. Avinash K & Co., a Peer Reviewed firm of the Company Secretaries in Practice (C.P. No.F18138) as Secretarial Auditors of the Company to hold office for an audit period of 5 (five) consecutive years commencing from FY 2025-26 till FY 2029-30, at such remuneration and reimbursement of out of pocket expenses for the purpose of audit, as may be fixed by the Board of Directors of the Company.

**By Order of the Board of Directors
For Focus Industrial Resources Limited**

**Date: July 27, 2026
Place: Delhi**

**Dinesh Kumar Yadav
(Company Secretary)
M. No. A52852**

NOTES

1. The Explanatory Statement pursuant to Section 102 of the Companies Act, 2013 ('the Act') in respect of the business under Item No. 3,4,5 & 6 set out above and the relevant details of the Directors seeking re-appointment/appointment at this Annual General Meeting ('AGM'/ 'the meeting') in respect of business under Item No. 3,4,5 & 6 as required under Regulations 26 (4) and 36(3) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI Listing Regulations') and Secretarial Standard on General Meetings issued by The Institute of Company Secretaries of India ('Secretarial Standard') are annexed hereto.(**Annexure 1A, Annexure 1B & Annexure 1C, and 2**).
2. **A MEMBER ENTITLED TO ATTEND AND VOTE AT THE ANNUAL GENERAL MEETING IS ENTITLED TO APPOINT A PROXY /PROXIES TO ATTEND AND VOTE ON A POLL INSTEAD OF HIMSELF/HERSELF AND SUCH PROXY NEED NOT BE A MEMBER. THE INSTRUMENT OF PROXY IN ORDER TO BE EFFECTIVE SHOULD BE DULY COMPLETED, STAMPED (IF APPLICABLE) AND SIGNED AND MUST BE DEPOSITED AT THE REGISTERED OFFICE OF THE COMPANY NOT LESS THAN 48 HOURS BEFORE THE COMMENCEMENT OF THE ANNUAL GENERAL MEETING.**
3. A person can act as a proxy on behalf of members not exceeding fifty and holding in the aggregate not more than ten percent of the total share capital of the Company carrying voting rights. A member holding more than ten percent of the total share capital of the Company carrying voting rights may appoint a single person as proxy and such person cannot act as a proxy for any other person or shareholder.
4. Every member entitled to vote at the meeting or on any resolution to be moved there at, shall be entitled during the period beginning twenty four hours before the time fixed for the commencement of the meeting and ending with the conclusion of the meeting, to inspect the proxies lodged, at any time during the business hours of the Company, provided not less than three days' notice in writing of the intention to inspect is given to the Company.
5. Members are requested to:-
 - a) note that copies of Annual Report will not be distributed at the Annual General Meeting.
 - b) bring their copies of Annual Report, Notice and Attendance Slip duly completed and signed at the meeting.
 - c) deliver duly completed and signed Attendance Slip at the entrance of the venue of the meeting and obtain entry slips, as entry to the hall will be strictly on the basis of the entry slip available at the counter at the venue of the Annual general meeting. Photocopies of Attendance Slip will not be entertained for issuing entry slip for attending Annual General Meeting.
 - d) quote their Folio/Client ID & DP ID Nos. in all correspondence.

- e) note that due to strict security reasons mobile phones, brief cases, eatables and other belongings will not be allowed inside the venue of AGM.
 - f) note that no gifts/coupons will be distributed at the Annual General Meeting.
6. Corporate Members are requested to send a duly certified copy of the Board Resolution/Power of Attorney authorizing their representative to attend and vote on their behalf at the Annual General Meeting. Alternatively, such an authority duly certified should be brought by the representative attending on behalf of the corporate body, at the meeting.
 7. The Register of Members and Share Transfer Books of the Company will remain closed from Friday, **August, 14, 2026 to August, 21, 2026 (both days inclusive)**.
 8. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (as amended), and MCA Circulars dated April 08, 2020, April 13, 2020 and May 05, 2020 the Company is providing facility of remote e-voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as the authorized e-Voting's agency. The facility of casting votes by a member using remote e-voting as well as the e-voting system on the date of the AGM will be provided by NSDL.

Pursuant to the provisions of the Act, a Member entitled to attend and vote at the AGM is entitled to appoint a proxy to attend and vote on his/her behalf and the proxy need not be a Member of the Company.
 9. In compliance with the aforesaid MCA Circular and SEBI Circular dated May 12, 2020, Notice of the AGM along with the Annual Report 2026 is being sent only through electronic mode to those Members whose email addresses are registered with the Company/Depositories. Members may note that the Notice of AGM and Annual Report 2026 will also be available on the Company's website i.e. at www.focusindustrial.in. The AGM Notice is also disseminated on the website of NSDL (agency for providing the Remote e-Voting facility and e-voting system during the AGM) i.e. www.evotingindia.com.
 10. The cut-off date for the purpose of determining eligibility of members for remote e- voting in connection with the Forty - First AGM has been fixed as **Friday, August 14, 2026**.
 11. Members holding shares in multiple folios in physical mode are requested to apply for consolidation of shares to the Company or to the Registrar & Share Transfer Agent along with relevant Share Certificates.
 12. All the documents referred to in this Notice and the Registers referred to in Section 170 and in Section 189 of the Companies Act, 2013 are open for inspection at the Registered Office of the Company on all working days (excluding Saturday and Sunday), between 10.00 A.M. to 6.00 P.M. upto the date of Annual General Meeting.

13. Attention of the members is drawn to Securities and Exchange Board of India (SEBI) Circular SEBI/HO/MIRSD/DOP1/CIR/P/2018/73 dated 20.04.2018, which require shareholders holding shares in physical form and whose folio(s) do not have complete details relating to their PAN and bank account, or where there is any change in the bank account details provided earlier, to compulsorily furnish the details to RTA/ Company for registration/update.
14. Members are informed that pursuant to SEBI (LODR) (Fourth Amendment) Regulations, 2018 dated 8th June, 2018, requests for effecting transfer of securities in physical form, except in case of request received for transmission or transposition of securities, shall not be processed by the Company unless the securities are held in dematerialized form with a Depository. Hence, members are requested to dematerialize their physical holding.
15. Annual Listing fee for the year 2025-26 has not been paid to the Stock Exchange as shares of the Company are compulsorily delisted. We are in the process of re-listing.
16. Members are requested to notify immediately any change in their address:
 - i. to their Depository Participants (DP) in respect of shares held in dematerialized form, and;
 - ii. to the Company at its Registered Office or its Registrar & Share Transfer Agent, in respect of their physical shares, if any, quoting their Folio Number.
17. Members desirous of getting any information on any items of business of this meeting are requested to address their queries to the Company at least ten days prior to the date of the meeting, so that the information required can be made readily available at the meeting.

18. Important Communication to Members:-

As per the provisions of Sections 101 and 136 of the Companies Act, 2013 read with the Companies (Management and Administration) Rules, 2014 and Regulation 36 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the service of notice/documents including Annual Report can be sent by e-mail to its members. Members who have not registered their e-mail addresses, so far, are requested to register their e-mail addresses, in respect of dematerialized shares with the Depository through their concerned Depository Participants.

Members who hold shares in physical form are requested to fill the E-Communication Mandate Form and hand over the same along with Attendance Slip at the Registration Counter of venue of Annual General Meeting for registration of Email address for receiving notice/documents including Annual Report in future.

19. The aforesaid MCA General Circular dated 5th May, 2020 read with MCA General Circular dated 13th April, 2020 and SEBI Circular No. SEBI/HO/CFD/CMD1/ CIR/P/2020/79 dated 12th May, 2020 have granted relaxations to the companies, with respect to printing and dispatching physical copies of the Annual Reports and Notices to members. Accordingly, the Company will only be sending soft copy of the Annual Report 2025-26 and Notice convening 41st AGM via e-mail, to the members whose e-mail ids are registered with the Company or the Registrar and Share Transfer Agent or Depository Participant/ Depository as on the cut-off date Friday, **August 14, 2026**.

Voting through electronic means;

20. In compliance with provisions of Section 108 of the Companies Act, 2013, Rule 20 of the Companies (Management and Administration) Rules, 2014 (including amendments thereto) and SEBI LODR, the Company is pleased to provide members facility to exercise their right to vote on resolutions proposed to be considered at the AGM by electronic means and the business may be transacted through e-voting services.
- The facility of casting the votes by the members using an electronic voting system from a place other than venue of the AGM (“remote e-voting”) 41st Annual Report 2025-26 and e-voting during the meeting will be provided by National Securities Depository Limited. (NSDL e-Voting System).
 - A person, whose name is recorded in the register of members or in the register of beneficial owners maintained by the depositories as on the cut-off date only shall be entitled to avail the facility of ‘remote e-voting’ or e- voting at the AGM.
 - The voting rights of members shall be in proportion to their shares of the paid up equity share capital of the Company as on the cut-off date, i.e., Friday, **August 14, 2026**.
 - Any person, who acquires shares of the Company and become a member of the Company after dispatch of the notice and holding shares as on the cut-off date i.e. Friday, **August 14, 2026**, may cast their vote electronically.
21. **Mr. Mohit Singh, Practicing Company Secretary (COP No. 17756)**, has been appointed as the Scrutinizer to scrutinize the ‘remote-voting’ process and e-voting at the AGM, in a fair and transparent manner.
22. The Scrutinizer will, immediately after the conclusion of voting at the 41st AGM, start scrutinizing the votes cast at the Meeting along with remote e-voting and prepare a consolidated Scrutinizer’s Report and submit thereafter to the Chairman of the Meeting or any person authorised by him in writing. The Results declared along with the report of the Scrutinizer shall be placed on the website of the Company www.focusindustrial.in and on the website of NDSL within Two (2) Working days from the conclusion of the AGM of the Company and also communicated to the BSE Limited.
23. Members holding shares in multiple folios in physical mode are requested to apply for consolidation of shares to the Company or to the Registrar & Share Transfer Agent along with relevant Share Certificates.
24. Members holding shares in physical form and desirous of making a nomination in respect of their shareholding in the Company, as permitted under Section 72 of the Companies Act, 2013, are requested to submit to the Registrar & Share Transfer Agents of the Company the prescribed Form (Form No. SH-13) of the Companies (Share Capital and Debentures) Rules, 2014. In case of shares held in dematerialized form, the nomination has to be lodged with the respective Depository Participant.

THE INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING ARE AS UNDER:-

The remote e-voting period begins on August, 18, 2026, at 09:00 A.M. and ends on August, 20, 2026 at 05:00 P.M. The remote e-voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members/Beneficial Owners as on the record date (cut-off date) i.e. August 14, 2026 may cast their vote electronically. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being August 14, 2026.

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of “Two Steps” which are mentioned below:

Step 1: Access to NSDL e-Voting system**A) Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode**

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	- For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. - Existing IDeAS user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section, this will prompt you to

	enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 3. If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select “Register Online for IDeAS Portal” or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp 4. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 5. Shareholders/Members can also download NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience. NSDL Mobile App is available on  App Store   Google Play 
Individual Shareholders holding securities in demat mode with CDSL	1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password. 2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the

	information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. 4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll

free no. 1800-21-09911

B) Login Method for e-Voting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.

4. Your User ID details are given below :

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12***** then your user ID is 12*****
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:
 - a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
 - b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
 - c) How to retrieve your 'initial password'?
 - (i) If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.
 - (ii) If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered.**
6. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:
 - a) Click on "**Forgot User Details/Password?**" (If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
 - b) **Physical User Reset Password?** (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
 - c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.co.in mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
 - d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.
8. Now, you will have to click on "Login" button.
9. After you click on the "Login" button, Home page of e-Voting will open.

Step 2: Cast your vote electronically on NSDL e-Voting system.

How to cast your vote electronically on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle is in active status.
2. Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period.
3. Now you are ready for e-Voting as the Voting page opens.

4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on “Submit” and also “Confirm” when prompted.
5. Upon confirmation, the message “Vote cast successfully” will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to mohitsingh191188@gmail.com with a copy marked to evoting@nsdl.co.in. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "Upload Board Resolution / Authority Letter" displayed under "e-Voting" tab in their login
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the “Forgot User Details/Password?” or “Physical User Reset Password?” option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer to the Frequently Asked Questions (FAQs) for members and e-voting user manual for members available at the Downloads sections of <https://www.evoting.nsdl.com> or contact NSDL at the following toll free no.: 022 - 4886 7000.or send a request to Mr Aman Goyal Senior Manager, NSDL at evoting@nsdl.com

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to focusindustrilltd@gmail.com
2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN

(self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) to focusindustrilltd@gmail.com. If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A) i.e. Login method for e-Voting for Individual shareholders holding securities in demat mode.**

3. Alternatively shareholder/members may send a request to evoting@nsdl.co.in for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

THE INSTRUCTIONS FOR MEMBERS FOR e-VOTING ON THE DAY OF THE AGM ARE AS UNDER:-

1. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for remote e-voting.
2. Only those Members/ shareholders, who will be present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the AGM.
3. Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.
4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the AGM shall be the same person mentioned for Remote e-voting.

INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE AGM THROUGH VC/OAVM ARE AS UNDER:

1. Member will be provided with a facility to attend the AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for **Access to NSDL e-Voting system**. After successful login, you can see link of “VC/OAVM” placed under “**Join meeting**” menu against company name. You are requested to click on VC/OAVM link placed under Join Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.
2. Members are encouraged to join the Meeting through Laptops for better experience.
3. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.

4. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
5. Shareholders who would like to express their views/have questions may send their questions in advance mentioning their name demat account number/folio number, email id, mobile number at focusindustrilltd@gmail.com. The same will be replied by the company suitably.

**By Order of the Board of Directors
For Focus Industrial Resources Limited**

**Date: July 27, 2026
Place: Delhi**

**Dinesh Kumar Yadav
(Company Secretary)
M. No. A52852**

Explanatory Statement pursuant to Section 102 of the Companies Act, 2013 and Regulation 36 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Item No. 3: Appointment of Mr. Rajesh Kumar (DIN: 08383912) as an Independent Director of the Company

Pursuant to the provisions of Section 149 of the Companies Act, 2013 and the Articles of Association Mr. Rajesh Kumar (DIN: 08383912) is eligible for appointment. The Company has received a notice in writing under Section 160 of the Act from a Member of the Company proposing Mr. Rajesh Kumar, as a candidate for the office of a Director.

The brief profile of Mr. Rajesh Kumar is provided as **Annexure 1A:**

As per the provisions of Section 149 of the Companies Act, 2013 (“Act”), an Independent Director shall hold office for a term up to five consecutive years on the Board of a Company and is not liable to retire by rotation. Mr. Rajesh Kumar has given a declaration to the Board that she meets the criteria of independence as provided under Section 149 (6) of the Act. The matter regarding appointment of Mr. Rajesh Kumar as non-executive Independent Director was placed before the Board, which recommended her appointment as a non-executive Independent Director for Five years.

None of the Directors, except Mr. Rajesh Kumar, himself, Key Managerial Personnel and their relatives are in any way concerned or interested, financially or otherwise, except to their individual shareholding held in the Company, if any in the said resolution.

The Board recommends the passing of the resolution set out at Item no.3 for the approval of the Members of the Company by a Special Resolution.

Item No. 4: Appointment of Miss. Harshita Agarwal (DIN: 11636314) as an independent director of the company w.e.f. 31.03.2026

Pursuant to the provisions of Section 149 of the Companies Act, 2013 and the Articles of Association Miss. Harshita Agarwal (DIN: 11636314) is eligible for appointment. The Company has received a notice in writing under Section 160 of the Act from a Member of the Company proposin Miss. Harshita Agarwal, as a candidate for the office of a Director.

The brief profile of Miss. Harshita Agarwal is provided as **Annexure 1B:**

As per the provisions of Section 149 of the Companies Act, 2013 (“Act”), an Independent Director shall hold office for a term up to five consecutive years on the Board of a Company and is not liable to retire by rotation. Miss. Harshita Agarwal has given a declaration to the Board that she meets the criteria of independence as provided under Section 149 (6) of the Act. The matter regarding appointment of Miss. Harshita Agarwal as non-executive Independent Director was placed before the Board, which recommended her appointment as a non-executive Independent Director for Five years.

None of the Directors, except Miss. Harshita Agarwal, himself, Key Managerial Personnel and their relatives are in any way concerned or interested, financially or otherwise, except to their individual shareholding held in the Company, if any in the said resolution.

The Board recommends the passing of the resolution set out at Item no.3 for the approval of the Members of the Company by a Special Resolution.

Item No. 5: Appointment of Mr. Sunny Sachdeva (DIN: - 11451316) as Director of the Company

Pursuant to the provisions of Section 160 of the Companies Act, 2013 and the Articles of Association Mr. Sunny Sachdeva (DIN: - 11451316) is eligible for appointment. The Company has received a notice in writing under Section 160 of the Act from a Member of the Company proposing Mr. Sunny Sachdeva, as a candidate for the office of a Director.

The brief profile of Mr. Sunny Sachdeva is provided as **Annexure 1C**:

As per the provisions of Section 149 of the Companies Act, 2013 (“Act”), an Independent Director shall hold office for a term up to five consecutive years on the Board of a Company and is not liable to retire by rotation. Mr. Sunny Sachdeva has given a declaration to the Board that she meets the criteria of independence as provided under Section 149 (6) of the Act. The matter regarding appointment of Mr. Sunny Sachdeva as non-executive Independent Director was placed before the Board, which recommended her appointment as a non-executive Independent Director for Five years.

None of the Directors, except Mr. Sunny Sachdeva, himself, Key Managerial Personnel and their relatives are in any way concerned or interested, financially or otherwise, except to their individual shareholding held in the Company, if any in the said resolution.

The Board recommends the passing of the resolution set out at Item no.3 for the approval of the Members of the Company by a Special Resolution.

ITEM NO. 6 - To appoint M/s. Avinash K & Co, Practicing Company Secretary as Secretarial Auditors of the Company for a term of 5 (Five) consecutive years.

Pursuant to the provisions of Regulation 24A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company is required to appoint a Secretarial Auditor for a term of 5 (five) consecutive years commencing from FY 2025-26, to conduct the Secretarial Audit of the

Company in terms of Section 204 and other applicable provisions of the Companies Act, 2013 read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

S.No.	Particulars	Details
A.	Proposed fees payable to the Secretarial Auditor	The proposed fees to be paid for the secretarial audit for the financial year 2026-27 is Rs. 51,750/- (Rupees Fifty One Thousand Seven Hundred Fifty Only) per annum plus applicable taxes and reimbursement of other out-of-pocket expenses actually incurred in connection with the Secretarial Audit of the Company. The remuneration to be paid to the Secretarial Auditors for the remaining tenure of their appointment will be subsequently determined by the management as per the recommendation of the Board of Directors. The proposed fees is based on knowledge, expertise, industry experience, time and efforts required to be put in by them, which is in line with the industry benchmarks. The fees for services in the nature of certifications and other professional work will be in addition to the audit fee as above and will be determined by the management in consultation with the Secretarial Auditor.
B.	Terms of appointment	Appointment as Secretarial Auditor to conduct the Secretarial Audit of the Company for a period of 5 (Five) consecutive years from the financial year 1 st April, 2025 to 31 st March, 2030.
C.	Basis of recommendation for appointment	M/s. Avinash K & Co. , Practicing Company Secretary is established in the year of 2015, primarily engaged in providing Secretarial Audit, Due Diligence, Governance, Compliance Management and other Assurance services. M/s Avinash K & Co. has experience in handling the secretarial audits of various listed and unlisted companies. The Board believes that their experience of conducting Secretarial Audit and knowledge of the legal and regulatory framework will be invaluable to the Company in ensuring continued adherence to compliance requirements under the Companies Act, 2013, SEBI Act, 1992 and other applicable laws. The recommendation for the appointment of M/s. Avinash K & Co as Secretarial Auditor is based on their past track record and capabilities in delivering quality secretarial audit services to other companies of similar size and complexity.
D.	Credentials of proposed Secretarial Auditor proposed to be appointed	M/s. Avinash K & Co. is one of the leading firms registered with The Institute of Company Secretaries of India (“ICSI”) and holds a valid Peer Review Certificate No. 3225/2023 issued by the Peer Review Board of ICSI.

In this regard, Board of Directors of the Company, at its meeting held on 9th June, 2026, recommended the appointment of M/s. **Avinash K & Co**, Practicing Company Secretary (Sole Proprietorship Firm Registration No. S2017DE487600), as the Secretarial Auditors of the Company to conduct the Secretarial Audit of the Company, for a period of 5 (five) consecutive years from the financial year 1st April, 2026 to 31st March, 2031, subject to approval of the shareholders of the Company at this Annual General Meeting. The recommendations are based on the credentials, expertise, past performance, fulfilment of eligibility criteria and qualifications of M/s **Avinash K & Co**, Practicing Company Secretary (Sole Proprietorship Firm Registration No. S2017DE487600) commensurate with the size and requirements of the Company.

The details required to be disclosed under provisions of Regulation 36(5) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 are as under:

M/s. **Avinash K & Co**. have consented to their appointment as Secretarial Auditor and has confirmed that their appointment will be in accordance with Section 204 of Companies Act, 2015 read with Regulation 24A of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Accordingly, consent of the Shareholders is being sought for passing an Ordinary Resolution as set out at Item No. 6 of the Notice.

The Board of Directors recommends the Resolution set forth in Item No. 6 of the accompanying Notice for the approval of the Shareholders of the Company as an Ordinary Resolution.

None of the Directors, Key Managerial Personnel of the Company and their relatives are, in any way, concerned or interested, financially or otherwise, in the Resolution set out at Item No. 6 of the Notice.

ANNEXURE 1A

Pursuant to Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standard 2 issued by ICSI, information about the Directors proposed to be appointed/re-appointed is furnished below:

Name of the Director	Mr. Rajesh Kumar
DIN	08383912
PAN	BBZPS4515F
Date of Birth & Age	04/03/1969 (57 Years)
Nationality	Indian
Date of Appointment on the Board of the Company	27/03/2026
Qualification	B.Com
Experience	Mr. Rajesh Kumar is a graduate in commerce and has experience and expertise in the field of Capital Market, and having ample knowledge of finance and accounts.
Directorship in Companies	1.Aryavarta Realestate &Builders Private limited
Name of the listed entities from which the person has resigned in the past three years	N.A.
No. of Shares held in the Company	NIL
Number of Board Meeting attended during the year	Not applicable
Relationship with the Directors of the Company	No Relation
Terms and conditions of appointment/ re-appointment	Appointment as a Non-Executive Independent Director, not liable to retire by rotation, for a period of 5 (Five) consecutive years commencing from 31st March, 2026.
Details of remuneration sought to be paid	Not applicable (as Non-Executive independent Director would be entitled to sitting fees for attending the meetings of Board & committees, as may be approved by the Board from time to time)
Remuneration last drawn (per annum)	Not applicable
Details of remuneration sought to be paid	Not applicable (as Non-Executive independent Director would be entitled to sitting fees for attending the meetings of Board & committees, as may be approved by the Board from time to time)
Remuneration last drawn (per annum)	Not applicable

List of Companies wherefrom the Director has resigned during last 3 years (excluding foreign, private and Section 8 Companies)	N.A.
Memberships / Chairmanships of Audit and Stakeholders' relationship Committees across Public Companies, including this Company	1
Skills and capabilities required for the role and manner in which the proposed independent director meets such requirement and Justification for choosing the appointee for appointment as Independent Director	Mr. Rajesh Kumar fulfills the conditions for independence specified in the Act, the Rules made thereunder and the LODR Regulations and such other laws / regulations for the time being in force, to the extent applicable to the Company and he is independent of the Management and his Expertise and experience in the areas of NBFC justify her role as an Independent Director..
Declaration under Regulation 36(3) of SEBI LODR Regulations, 2015	

ANNEXURE 1B

Pursuant to Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standard 2 issued by ICSI, information about the Directors proposed to be appointed/re-appointed is furnished below:

Name of Director	Miss. Harshita Agarwal
DIN	11636314
PAN	BVBPA1790C
Date of Birth & age	29/04/2001 (25 years)
Nationality	Indian
Date of Appointment on the Board of the Company	31/03/2026
Educational Qualifications	B.com
Experience	Miss. Harshita Agarwal is a graduate in commerce and has experience and expertise in the field of Capital Market, and having ample knowledge of finance and accounts.
Directorship in Companies	N.A
Name of the listed entities from which the person has resigned in the past three years	N.A.
No. of Shares held in the Company	NIL
Number of Board Meeting attended during the year	Not applicable
Relationship with the Directors of the Company	No Relation
Terms and conditions of appointment/ re-appointment	Appointment as a Non-Executive Independent Director, not liable to retire by rotation, for a period of 5 (Five) consecutive years commencing from 31st March, 2026.
Details of remuneration sought to be paid	Not applicable (as Non-Executive independent Director would be entitled to sitting fees for attending the meetings of Board & committees, as may be approved by the Board from time to time
Remuneration last drawn (per annum)	Not applicable
List of Companies wherefrom the Director has resigned during last 3 years (excluding foreign, private and Section 8	N.A.

Companies)	
Memberships / Chairmanships of Audit and Stakeholders' relationship Committees across Public Companies, including this Company	1
Skills and capabilities required for the role and manner in which the proposed independent director meets such requirement and Justification for choosing the appointee for appointment as Independent Director	Miss. Harshita Agarwal fulfills the conditions for independence specified in the Act, the Rules made thereunder and the LODR Regulations and such other laws / regulations for the time being in force, to the extent applicable to the Company and she is independent of the Management and her Expertise and experience in the areas of NBFC justify her role as an Independent Director..
Declaration under Regulation 36(3) of SEBI LODR Regulations, 2015	

ANNEXURE 1C

Pursuant to Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standard 2 issued by ICSI, information about the Directors proposed to be appointed/re-appointed is furnished below:

Name of the Director	Mr. SUNNY SACHDEVA
DIN	11451316
PAN	KRUPS1179B
Date of Birth & Age	21/08/19 (40 Years)
Date of Appointment on the Board of the Company	26/12/2025
Qualification	B,Com
Experience	Mr. Sunny Sachdeva is a graduate in commerce and has experience and expertise in the field of Capital Market, and having ample knowledge of finance and accounts.
Directorship in Companies	N.A
Name of the listed entities from which the person has resigned in the past three years	N.A.
No. of Shares held in the Company	NIL
Number of Board Meeting attended during the year	Not applicable
Relationship with the Directors of the Company	No Relation
Terms and conditions of appointment/ re-appointment	Appointment as a Executive Director liable to retire by rotation in terms of the provisions of Section 152 of the Companies Act, 2013.
Details of remuneration sought to be paid	Mr. Sunny Sachdeva is entitled to remuneration as approved by the shareholder at their AGM to be held on 21 st August , 2026.
Remuneration last drawn (per annum)	Not applicable
List of Companies wherefrom the Director has	N.A.

resigned during last 3 years (excluding foreign, private and Section 8 Companies)	
Memberships / Chairmanships of Audit and Stakeholders' relationship Committees across Public Companies, including this Company	1
Skills and capabilities required for the role and manner in which the proposed independent director meets such requirement and Justification for choosing the appointee for appointment as Independent Director	Mr. Sunny Sachdeva fulfills the conditions for independence specified in the Act, the Rules made thereunder and the LODR Regulations and such other laws / regulations for the time being in force, to the extent applicable to the Company and she is independent of the Management and her Expertise and experience in the areas of NBFC justify his role as an Independent Director..
Declaration under Regulation 36(3) of SEBI LODR Regulations, 2015	

ATTENDANCE SLIP

I/We.....R/o..... hereby record my/our presence at the 41st Annual General Meeting of the Company on Friday, the 21st day of **August**, 2026 at 12:30 P.M at the Registered office of the Company at 55, S/F, FIE, Patparganj Industrial Area, Hasanpur Bus Dipo Opposite, New Delhi - 110092.

Signature of shareholder(s)/proxy

Note:

1. Please fill this attendance slip and hand it over at the entrance of the hall.
2. Please complete the Folio / DP ID-Client ID No. and name, sign this Attendance Slip and hand it over at the Attendance Verification Counter at the ENTRANCE OF THE MEETING HALL.
3. Physical copy of the Annual Report for March 31st, 2026 and Notice of the Annual General Meeting along with Attendance Slip and Proxy Form is sent in the permitted mode(s) to all members whose email is not registered or have requested for a hard copy.

**FORM MGT-11
PROXY FORM**

[Pursuant to Section 105(6) of Companies Act, 2013 and rule 19(3) of the Companies (Management and Administration) Rules, 2014]

41ST ANNUAL GENERAL MEETING, FRIDAY, THE 21ST DAY OF AUGUST, 2026

Name of the member(s) :

Registered Address :

E-mail id :

Folio/DP ID-Client ID :

I/We being the member(s) ofshares of the above named Company, hereby appoint:

1. Name:Address:
E-mail ID: Signature: or failing him/her.
2. Name:Address:
E-mail ID: Signature: or failing him/her.
3. Name:Address:
E-mail ID: Signature: or failing him/her.
4. Name:Address:
E-mail ID: Signature: or failing him/her.

As my /our proxy to attend and vote (on a poll) for me/us and on my/our behalf at the 41st Annual General Meeting of the Company to be held on Friday, the 21st day of **August**, 2026 at 12:30 P.M at registered office at 55, S/F, FIE, Patparganj Industrial Area, Hasanpur Bus Dipo Opposite, New Delhi - 110092.at any adjournment thereof in respect of such resolutions as are indicated below:

NO.	RESOLUTION	FOR	AGAINST
	ORDINARY BUSINESS:		

1.	To receive, consider and adopt the Audited Financial Statements of the Company for the Financial Year ended 31 st March, 2026 and the Report of the Board of Directors and Auditors thereon.		
2.	Re-appointment of Statutory Auditor		
	SPECIAL BUSINESS:		
3.	Appointment of Ms. Harshita agarwal, (DIN: 11636314) as a non-executive Independent Director for a first term of 5 consecutive years w.e.f. 29.03.2026		
4.	Re- appointment of Mr. Rajesh Kumar (DIN: 08383912), as Director and Independent Director for a second term of 5 consecutive years w.e.f. 27.03.2026		
5.	Regularization of Mr. Sunny Sachdeva (DIN: - 08089330) as Director of the Company		
6.	Appointment of M/s. Avinash K & Co., Practicing Company Secretary as Secretarial Auditors of the Company for a term of 5 (Five) consecutive years.		

Signed thisday....., 2026

.....

Signature of shareholder

.....

Signature of proxy holder

Affix

Revenue

Stamp of

Rs. 1/-

Note:

1. This form of Proxy in order to be effective should be duly completed and deposited at the Registered Office of the Company, not later than 48 hours before the commencement of the meeting.

2. It is optional to indicate your preference. If you leave the for or against column blank against any or all resolutions, your proxy will be entitled to vote in the manner as he/she may deem appropriate.

ROUTE MAP OF THE 41ST ANNUAL GENERAL MEETING
FRIDAY, 21ST AUGUST, 2026 AT 12:30 P.M

55, S/E, FIE, PATPARGANJ INDUSTRIAL AREA, HASANPUR BUS DIPO OPPOSITE, NEW DELHI, NEWDELHI, NEW DELHI, DELHI, INDIA, 110092

